

November 13th, 2018

### Agenda

- Didactic: Getting Physician Buy-in
- Case Discussions
- Open Discussion

### Quick Quote

## "The best way to predict the future is to create it"

Peter Drucker



### What is Buy-in?

- •To believe in and support an idea, concept, or system
- •To agree with; to accept an idea as worthwhile
- •Change management





### Influences That Impact Physician Decision Making

- 80% of physicians feel that they have "little influence on the direction of healthcare"
- Half of all medical information is replaced every 5 years
- New information/data/interventions
- Loss of autonomy
- Habits
- Skepticism (and sometimes fear)



**Physicians Foundation 2015** 

### What Do Physicians Want?

- Autonomy
- •Mastery
- Efficiency
- Good outcomes



# What Influences Physician Behavior?

Data (usually)
Ease of use
Peers (esp. influential ones)
Outcomes



### The Heart and the Head

- 1. Communicate the change as conversation
  - Quantity
  - Quality
  - Relation
  - Manner
- 2. Address the emotions in the room





#### Bruna Martinuzzi

### **Getting to Change**





https://knowhownonprofit.org/

Performance



### The Heart and the Head

- 3. Repeat, repeat, repeat
- 4. Vary the medium of communication
- 5. Use metaphors, analogies, examples and stories
- 6. Develop an elevator pitch
  - Here's what our change initiative is about ...
  - It's important to do because ...
  - Here's what success will look like, especially for you ...
  - Here's what we need from you ...



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### The Heart and the Head

- 7. Be transparent
- 8. Walk the talk
- 9. Know who to shut out\*
- 10.Celebrate successes
- 11. Physician involvement in governance



### **Getting to Change**





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### **Change management**

